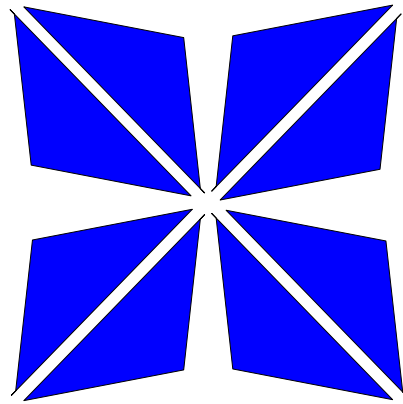


# *Dimensions Healthcare System*



*Financial Report and Statements*  
**NOVEMBER 30, 2009**  
*(UNAUDITED)*

## TABLE OF CONTENTS

	PAGE
<b>Balance Sheet</b>	4-5
<b>Statement of Cash Flows of General Funds</b>	6
<b>Dimensions Health Corporation</b>	
Consolidated Statement of Revenue & Expense	7
Consolidated Performance Trend Report	8
<b>Prince George's Hospital Center</b>	
Statement of Revenue and Expense	9
Performance Trend Report	10
<b>Dimensions Healthcare Associates, Inc.</b>	
Statement of Revenue and Expenses	11
Performance Trend Report	12
<b>Laurel Regional Hospital</b>	
Statement of Revenue and Expense	13
Performance Trend Report	14
<b>Gladys Spellman Specialty Hospital &amp; Nursing Center</b>	
Statement of Revenue and Expense	15
Performance Trend Report	16

<b>Bowie Health Center</b>	
Statement of Revenue and Expense	17
Performance Trend Report	18
<b>Affiliated Enterprises, Inc.</b>	
Statement of Revenue and Expense	19
<b>Madison Manor</b>	
Statement of Revenue and Expense	20
<b>Dimensions Assurance Ltd.</b>	
Statement of Revenue and Expense	21
<b>Outside Services</b>	
Statement of Revenue and Expense	22

**DIMENSIONS HEALTHCARE SYSTEM  
BALANCE SHEET  
(OOOs OMITTED)**

<b>ASSETS</b>	<b>NOV 2009</b>	<b>JUNE 2009</b>	<b>INCREASE (DECREASE)</b>
Current Assets :			
Cash & Short Term Investments	\$ 16,287	\$ 18,299	\$ (2,012)
Restricted cash and cash equivalents	5,948	6,109	(161)
Assets Limited As To Use - Current	2,558	4,827	(2,269)
Patient Accounts Receivable	94,040	92,172	1,868
Less: Allowance For Uncollectible Accts.	40,564	39,310	1,254
Net Patient Accounts Receivable	<u>53,476</u>	<u>52,862</u>	614
Inventories	4,776	4,689	87
Other Accounts Receivable	5,345	4,492	853
Prepaid Expenses	2,993	3,687	(694)
Total Current Assets	<u>91,383</u>	<u>94,965</u>	(3,582)
Assets Limited As To Use:			
Investments Held In Trust-Professional Liability	31,985	29,959	2,026
Inv. Held In Trust Under Bond and Note Indentures	6,611	6,555	56
Total Assets Limited As To Use	<u>38,596</u>	<u>36,514</u>	2,082
Property, Plant & Equipment	234,771	230,008	4,763
Accumulated Depreciation	171,876	168,175	3,701
Net Equipment	<u>62,895</u>	<u>61,833</u>	1,062
Deferred Financing Costs	392	405	(13)
Deferred Compensation Fund	625	1,253	(628)
Other Noncurrent Assets	3,242	3,243	(1)
Investment in Subsidiaries	3,298	3,157	141
<b>TOTAL ASSETS</b>	<u><u>\$ 200,431</u></u>	<u><u>\$ 201,370</u></u>	<u><u>\$ (939)</u></u>

**DIMENSIONS HEALTHCARE SYSTEM**  
**BALANCE SHEET**  
(OOOs OMITTED)

LIABILITIES AND NET ASSETS	NOV 2009	JUNE 2009	INCREASE (DECREASE)
Current Liabilities :			
Trade Accounts Payable	\$ 20,665	\$ 22,094	\$ (1,429)
Other Accounts Payable	10,686	7,799	2,887
Accrued Interest Payable	1,372	1,732	(360)
Medical Assistance/Blue Cross Advances	10,657	10,444	213
Deferred Compensation Fund	625	1,254	(629)
Accrued Salaries	5,068	4,892	176
Accrued Vacation	8,154	8,073	81
Payroll Taxes	1,663	1,645	18
Accrued Employee Benefit Liabilities (Current Portion)	9,202	9,202	-
Lease Obligations (Current Portion)	493	515	(22)
Long Term Debt (Current Portion)	2,815	3,657	(842)
Total Current Liabilities	<u>71,400</u>	<u>71,307</u>	<u>93</u>
Long Term Debt:			
Series 1994 Bonds (Less OID of \$1,270)	58,593	61,235	(2,642)
Magruder Trust Mortgage	3,512	3,567	(55)
MHHEFA Pooled Loan Program	0	0	-
Capital Leases	3,387	1,687	1,700
Total Long Term Debt, Net of Current Portion	<u>65,492</u>	<u>66,489</u>	<u>(997)</u>
Other Liabilities:			
Professional Liability Reserve	24,056	25,619	(1,563)
Employee Benefit Liabilities	70,486	72,472	(1,986)
Total Other Liabilities	<u>94,542</u>	<u>98,091</u>	<u>(3,549)</u>
Unrestricted Net Assets	(34,351)	(38,026)	3,675
Restricted Net Assets	3,348	3,509	(161)
TOTAL LIABILITIES & NET ASSETS	<u>\$ 200,431</u>	<u>\$ 201,370</u>	<u>\$ (939)</u>

**DIMENSIONS HEALTHCARE SYSTEM**  
**STATEMENT OF CASH FLOWS OF GENERAL FUNDS**  
**FOR THE MONTH ENDED NOVEMBER 30, 2009**  
**(000s OMITTED)**

	NOV 2009	JUNE 2009
<u>OPERATING ACTIVITIES AND NONOPERATING REVENUE</u>		
Excess Of Revenues Over Expenses	\$ 3,664	\$ (556)
Adjustments To Reconcile Excess Of Revenues Over Expenses To Net Cash Provided By Operating Activities And Non-Operating Revenues:		
Depreciation And Amortization	3,701	8,362
Change in temporarily restricted net assets	(161)	(2,362)
Pension Liability Gains and Losses	0	(40,552)
Increase (Decrease) In Net Amounts Due To Third Party Payors	213	230
Decrease (Increase) In Patient Accounts Receivable	(614)	(1,720)
Decrease (Increase) In Supplies And Other Assets	396	3,553
Increase (Decrease) In Accounts Payable And Accrued Expenses	(2,805)	39,310
Net Cash Provided By Operating Activities And Nonoperating Revenue	<u>4,394</u>	<u>6,265</u>
<u>INVESTING ACTIVITIES</u>		
Purchase Of Property And Equipment	(4,763)	(8,218)
Less: Donated Property	0	0
Proceeds from Sale of Equipment	0	0
Purchase of Investment	0	0
Equity Contribution to Dimensions Health Network, Inc.	0	0
Change in Investment in Subsidiary	(141)	241
Assets Whose Use Is Limited:		
Net Decrease (Increase) In Cash And Cash Equivalents	359	4,842
Net Cash Used By Investing Activities	<u>(4,545)</u>	<u>(3,135)</u>
<u>FINANCING ACTIVITIES</u>		
Proceeds From Issuance (Payment) Of Long-Term Debt	(1,861)	(2,396)
Increase (Decrease) in Unexpended Restricted Funds	0	0
Net Cash Provided By Financing Activities	<u>(1,861)</u>	<u>(2,396)</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(2,012)	734
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	18,299	17,565
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	<u>(2,012)</u>	<u>734</u>
CASH AND CASH EQUIVALENTS AT END OF PERIOD	<u>\$ 16,287</u>	<u>\$ 18,299</u>

**DIMENSIONS HEALTHCARE SYSTEM**  
**CONSOLIDATED STATEMENTS OF REVENUES AND EXPENSES**  
(000s OMITTED)

UNAUDITED - INTERNALLY PRODUCED

FOR THE MONTH OF:  
November 2009

FOR THE FIVE MONTHS ENDED:  
November 30, 2009

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$12,284	\$11,377	\$907	\$10,867	Inpatient Routine	\$55,200	\$58,023	(\$2,823)	\$55,463
9,081	11,355	(2,274)	10,550	Inpatient Ancillary	52,407	57,905	(5,498)	57,623
3,025	3,224	(198)	2,727	Outpatient Routine	15,859	16,440	(581)	14,571
5,747	4,369	1,378	4,322	Outpatient Ancillary	26,245	22,291	3,953	22,671
1,304	1,633	(330)	1,212	Uncompensated Care Income	8,106	8,143	(36)	8,279
2,518	2,340	178	2,023	Physician Fee Billing	11,673	11,936	(263)	11,818
<u>33,959</u>	<u>34,299</u>	<u>(340)</u>	<u>31,701</u>	<b>TOTAL PATIENT SERVICE REVENUE</b>	<u>169,489</u>	<u>174,737</u>	<u>(5,248)</u>	<u>170,425</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
3,102	2,812	(290)	2,212	Contractual Allowances	14,878	14,342	(537)	13,028
185	0	(185)	87	Charity	698	0	(698)	501
3,927	4,479	552	3,553	Bad Debts	19,509	22,844	3,335	21,323
1,489	1,466	(23)	1,308	Physician Fee Allowances	7,346	7,476	130	7,428
<u>8,703</u>	<u>8,757</u>	<u>54</u>	<u>7,160</u>	<b>TOTAL DEDUCTIONS</b>	<u>42,431</u>	<u>44,662</u>	<u>2,230</u>	<u>42,280</u>
25,256	25,542	(285)	24,541	<b>NET PATIENT SERVICE REVENUES</b>	127,058	130,076	(3,018)	128,145
830	804	27	556	Other Revenues	5,112	4,019	1,093	4,043
<u>26,087</u>	<u>26,346</u>	<u>(259)</u>	<u>25,097</u>	<b>TOTAL OPERATING REVENUES</b>	<u>132,169</u>	<u>134,094</u>	<u>(1,925)</u>	<u>132,188</u>
				<b>OPERATING EXPENSES</b>				
13,463	12,965	(497)	13,461	Salaries	67,684	65,897	(1,786)	68,029
2,936	2,868	(68)	2,479	Employee Benefits	14,770	14,560	(210)	13,347
1,687	1,839	152	1,717	Physician Compensation	9,064	9,196	132	8,313
3,973	4,259	285	4,143	Supplies	21,272	21,507	235	21,840
308	564	255	513	Utilities	2,101	2,819	718	2,742
4,808	4,718	(90)	3,218	Purchased Services & Other	22,236	23,648	1,413	22,137
<u>27,175</u>	<u>27,213</u>	<u>38</u>	<u>25,532</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>137,125</u>	<u>137,627</u>	<u>502</u>	<u>136,408</u>
(1,088)	(867)	(220)	(435)	<b>EBIDA BEFORE SUBSIDY</b>	(4,956)	(3,533)	(1,423)	(4,220)
0	0	0	0	<b>SUBSIDY TO DHA</b>	0	0	0	0
(1,088)	(867)	(220)	(435)	<b>EBIDA</b>	(4,956)	(3,533)	(1,423)	(4,220)
783	(37)	819	(402)	Investment Income	2,615	(184)	2,799	(668)
325	349	23	357	Interest Expense	1,721	1,744	22	1,751
764	834	69	720	Depreciation & Amortization	3,698	4,151	453	3,536
<u>307</u>	<u>1,219</u>	<u>912</u>	<u>1,479</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>2,804</u>	<u>6,078</u>	<u>3,274</u>	<u>5,955</u>
(1,395)	(2,086)	692	(1,914)	<b>OPERATING INCOME</b>	(7,760)	(9,611)	1,851	(10,176)
30	0	30	24	<b>MAGRUDER &amp; STATE/COUNTY GRTS</b>	11,424	12,350	(926)	13,268
<u>(\$1,365)</u>	<u>(\$2,086)</u>	<u>\$722</u>	<u>(\$1,890)</u>	<b>NET INCOME</b>	<u>\$3,664</u>	<u>\$2,739</u>	<u>\$925</u>	<u>\$3,092</u>

**DIMENSIONS HEALTHCARE SYSTEM  
CONSOLIDATED STATEMENT  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

FOR THE MONTH OF: November 2009					FOR THE FIVE MONTHS ENDED: November 30, 2009					
ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
1,587	1,668	(81)	(4.9%)	1,522	-Admissions - Adult/Peds PGHC/LRH	8,099	8,508	(409)	(4.8%)	8,388
258	240	18	7.5%	192	-Admissions - Newborns PGHC/LRH	1,235	1,224	11	.9%	1,201
1,845	1,908	(63)	(3.3%)	1,714	-Total Admissions PGHC/LRH	9,334	9,732	(398)	(4.1%)	9,589
1,587	1,668	(81)	(4.9%)	1,522	-Total Admissions PGHC/LRH/GSSHNC (Excl. Nurs)	8,099	8,508	(409)	(4.8%)	8,388
9,855	10,303	(448)	(4.3%)	9,829	-Patient Days(Excl. Nurs.) PGHC/LRH/GSSH	49,319	52,544	(3,225)	(6.1%)	53,068
4.71	4.59	(0.11)	(2.4%)	4.84	-ALOS (Adult) (PGHC/LRH)	4.54	4.59	0.06	1.2%	4.75
10,089	9,531	558	5.9%	8,725	-Outpatient - ER Visits	52,187	48,603	3,584	7.4%	47,870
210	187	23	12.3%	187	- 23-Hr. Observations (Cases)	1,257	956	301	31.5%	902
814	775	39	5.0%	769	- Surgery Visits	4,212	3,950	262	6.6%	4,150
2,239	2,225	13	.6%	2,023	-EIPAs	11,268	11,369	(100)	(0.9%)	11,152
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$33,959	\$34,299	(\$340)	(1.0%)	\$31,701	-Total Patient Revenue (000's)	\$169,489	\$174,737	(\$5,248)	(3.0%)	\$170,425
19,622	20,394	(772)	(3.8%)	19,440	-Total Inpatient Revenue PGHC/LRH (000's)	\$97,743	\$104,002	(\$6,258)	(6.0%)	\$101,232
10,635	10,689	(54)	(0.5%)	11,342	-Inpatient Revenue Per Admission PGHC/LRH	\$10,472	\$10,687	(\$215)	(2.0%)	\$10,557
15,170	15,414	(244)	(1.6%)	15,671	-Gross Patient Rev./EIPA	15,045	15,392	(348)	(2.3%)	15,307
25.6%	25.5%	(0.1%)	(0.4%)	22.6%	-Deductible Ratio (Incl BD)	25.0%	25.6%	.5%	2.1%	24.8%
<b><u>EXPENSES</u></b>										
\$12,626	\$12,761	\$135	1.1%	\$13,154	-Expense/EIPA	\$12,650	\$12,640	(\$11)	(0.1%)	\$12,729
6,014	5,827	(187)	(3.2%)	6,654	-Salary Expense/EIPA	6,008	5,802	(206)	(3.5%)	6,118
5,535	5,414	(121)	(2.2%)	5,655	-Salary Expense/FTE	27,835	27,605	(230)	(0.8%)	28,211
865	841	(24)	(2.9%)	1,383	-Agency Nurse Expense (000's)	4,929	4,286	(643)	(15.0%)	7,159
21.8%	22.1%	.3%	1.4%	18.4%	-Benefits % of Salaries	21.8%	22.1%	.3%	1.3%	19.6%
\$625	\$629	\$4	.6%	\$692	-M/S Supply Exp./EIPA	\$635	\$615	(\$20)	(3.3%)	\$643
(4.0%)	(3.3%)	(0.8%)	(23.0%)	(1.6%)	-EBIDA %	(3.7%)	(2.6%)	(1.1%)	42.3%	(3.2%)
(5.2%)	(7.9%)	2.7%	34.0%	(7.5%)	- Total Oper. Margin %	2.8%	2.0%	.7%	35.7%	2.3%
<b><u>PRODUCTIVITY STATISTICS</u></b>										
2,432.4	2,395.0	-37.4	-1.6%	2,380.4	-FTEs	2,430.4	2,387.1	-43.3	-1.8%	2,410.7
87.2	86.2	(1.0)	(1.1%)	94.5	-FTEs Per 1,000 EIPAs	88.4	85.9	(2.5)	(2.9%)	88.8
\$126,330	\$129,753	(\$3,423)	(2.6%)	\$125,436	-Net Operating Revenue/FTE	\$124,650	\$130,030	(\$5,380)	(4.1%)	\$126,831
76.4	77.5	1.1	1.4%	114.0	-Agency Nurse FTEs	86.8	77.5	(9.3)	(12.0%)	125.3
5.3%	3.9%	(1.4%)	(35.9%)	5.2%	-O/T % of Paid Hours	5.6%	3.9%	(1.7%)	(44.8%)	5.6%
12.2%	12.3%	.1%	.8%	11.7%	-Non-Prod./Total Hrs.	12.0%	12.0%	.0%	.0%	10.8%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$25,681	\$25,289	\$392	1.6%	\$23,064	-Cash Collections (000's)	\$129,109	\$127,877	\$1,232	1.0%	\$119,040
87	85	(2)	(2.4%)	89	-Gross Days in A/R	87	85	(2)	(2.4%)	89
101.7%	99.0%	2.7%	2.7%	94.0%	-Cash/Net Pat. Rev. Ratio	101.6%	98.3%	3.3%	3.3%	93.2%

**DIMENSIONS HEALTHCARE SYSTEM  
PRINCE GEORGE'S HOSPITAL CENTER  
STATEMENTS OF REVENUES AND EXPENSES  
(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$8,536	\$7,584	\$952	\$7,673	Inpatient Routine	\$36,743	\$38,679	(\$1,936)	\$37,018
5,969	7,752	(1,784)	7,209	Inpatient Ancillary	35,648	39,537	(3,889)	39,076
1,570	1,842	(271)	1,506	Outpatient Routine	8,836	9,392	(556)	8,142
2,612	1,800	812	1,737	Outpatient Ancillary	10,620	9,180	1,440	9,331
1,279	1,304	(25)	818	Uncompensated Care Income	6,394	6,470	(76)	6,680
<u>19,966</u>	<u>20,282</u>	<u>(316)</u>	<u>18,943</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>98,241</u>	<u>103,259</u>	<u>(5,018)</u>	<u>100,247</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
1,902	1,597	(306)	1,061	Contractual Allowances	8,491	8,143	(348)	6,923
75	0	(75)	78	Charity	361	0	(361)	385
2,409	3,218	809	3,068	Bad Debts	13,350	16,414	3,064	15,823
0	0	0	0	Residential Psych Allowances	0	0	0	0
<u>4,386</u>	<u>4,815</u>	<u>429</u>	<u>4,207</u>	<b>TOTAL DEDUCTIONS</b>	<u>22,202</u>	<u>24,556</u>	<u>2,355</u>	<u>23,132</u>
15,580	15,467	112	14,736	<b>NET PATIENT SERVICE REVENUES</b>	76,039	78,702	(2,663)	77,115
236	205	31	166	Other Revenues	1,923	1,025	898	1,116
<u>15,816</u>	<u>15,673</u>	<u>144</u>	<u>14,901</u>	<b>TOTAL OPERATING REVENUES</b>	<u>77,962</u>	<u>79,727</u>	<u>(1,766)</u>	<u>78,231</u>
				<b>OPERATING EXPENSES</b>				
8,277	7,785	(492)	8,100	Salaries	41,139	39,630	(1,509)	41,226
1,823	1,779	(44)	1,556	Employee Benefits	9,204	9,077	(127)	8,414
576	590	14	552	Physician Compensation	2,892	2,953	61	2,422
2,232	2,616	384	2,649	Supplies	12,459	13,287	827	13,977
212	322	110	297	Utilities	1,134	1,612	478	1,596
2,485	2,449	(36)	2,614	Purchased Services & Other	12,033	12,273	241	12,399
<u>15,605</u>	<u>15,541</u>	<u>(65)</u>	<u>15,769</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>78,860</u>	<u>78,831</u>	<u>(29)</u>	<u>80,034</u>
211	132	79	(867)	<b>EBIDA BEFORE SUBSIDY</b>	(899)	896	(1,795)	(1,803)
(451)	(937)	486	(936)	<b>SUBSIDY TO DHA</b>	(4,485)	(4,669)	184	(4,406)
<u>(240)</u>	<u>(805)</u>	<u>565</u>	<u>(1,804)</u>	<b>EBIDA</b>	<u>(5,384)</u>	<u>(3,773)</u>	<u>(1,611)</u>	<u>(6,209)</u>
15	11	4	12	Investment Income	27	53	(26)	56
160	170	11	170	Interest Expense	798	851	54	803
443	505	62	394	Depreciation & Amortization	2,193	2,514	322	1,957
<u>588</u>	<u>664</u>	<u>76</u>	<u>553</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>2,963</u>	<u>3,313</u>	<u>350</u>	<u>2,704</u>
(827)	(1,469)	642	(2,356)	<b>OPERATING INCOME</b>	(8,347)	(7,086)	(1,262)	(8,914)
0	0	0	0	<b>MAGRUDER &amp; STATE/COUNTY GRTS</b>	8,127	8,720	(593)	13,145
<u>(\$827)</u>	<u>(\$1,469)</u>	<u>\$642</u>	<u>(\$2,356)</u>	<b>NET INCOME</b>	<u>(\$220)</u>	<u>\$1,634</u>	<u>(\$1,855)</u>	<u>\$4,231</u>

**DIMENSIONS HEALTHCARE SYSTEM  
PRINCE GEORGE'S HOSPITAL CENTER  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
1,102	1,141	(39)	(3.4%)	1,027	-Admissions - Adult/Peds	5,548	5,822	(274)	(4.7%)	5,772
204	188	16	8.5%	149	-Admissions - Newborns	951	958	(7)	(0.7%)	961
1,306	1,329	(23)	(1.7%)	1,176	-Total Admissions	6,499	6,780	(281)	(4.1%)	6,733
5,460	5,349	111	2.1%	5,200	-Patient Days(Excl. Nurs.)	26,242	27,276	(1,034)	(3.8%)	28,367
4.95	4.69	(0.27)	(5.7%)	5.06	-ALOS (Adult)	4.73	4.68	(0.05)	(1.0%)	4.91
3,874	3,683	191	5.2%	3,372	-Outpatient- ER Visits	20,849	18,781	2,068	11.0%	18,614
148	132	16	12.1%	140	- 23-Hr. Observations (Cases)	949	675	274	40.6%	624
148	201	(53)	(26.4%)	189	- Surgery Visits	955	1,026	(71)	(6.9%)	1,071
1,420	1,412	8	.6%	1,251	-EIPAs	7,042	7,229	(187)	(2.6%)	7,100
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$19,966	\$20,282	(\$316)	(1.6%)	\$18,943	-Total Patient Revenue (000's)	\$98,241	\$103,259	(\$5,018)	(4.9%)	\$100,247
\$14,505	\$15,337	(\$831)	(5.4%)	\$14,882	-Total Inpatient Revenue (000's)	\$72,390	\$78,216	(\$5,826)	(7.4%)	\$76,094
\$11,106	\$11,540	(\$433)	(3.8%)	\$12,655	-Inpatient Revenue Per Admission	\$11,139	\$11,536	(\$398)	(3.4%)	\$11,302
2.9%	-	-	-	4.9%	-Case Mix Change (30 day lag)	(0.1%)	-	-	-	5.7%
14,063	14,365	(302)	(2.1%)	15,145	-Gross Patient Rev./EIPA	13,951	14,284	(333)	(2.3%)	14,119
22.0%	23.7%	1.8%	7.5%	22.2%	-Deductible Ratio (Incl BD)	22.6%	23.8%	1.2%	5.1%	23.1%
<b><u>EXPENSES</u></b>										
\$11,416	\$11,485	\$69	.6%	\$13,058	-Expense/EIPA	\$11,625	\$11,402	(\$222)	(1.9%)	\$11,708
5,830	5,514	(316)	(5.7%)	6,476	-Salary Expense/EIPA	5,842	5,496	(346)	(6.3%)	5,829
5,505	5,338	(166)	(3.1%)	5,551	-Salary Expense/FTE	27,572	27,249	(323)	(1.2%)	27,971
530	527	(3)	(0.6%)	875	-Agency Nurse Expense (000's)	2,966	2,686	(280)	(10.4%)	4,343
22.0%	22.8%	.8%	3.6%	19.2%	-Benefits % of Salaries	22.4%	22.9%	.5%	2.4%	20.4%
\$658	\$836	\$179	21.4%	\$889	-M/S Supply Exp./EIPA	\$762	\$832	\$70	8.4%	\$948
(1.5%)	(5.1%)	3.6%	70.5%	(12.1%)	-EBIDA %	(6.9%)	4.1%	(11.0%)	(267.5%)	(7.9%)
(5.2%)	(9.4%)	4.1%	44.2%	(15.8%)	<b>- Total Oper. Margin %</b>	(0.3%)	.3%	(0.6%)	(189.3%)	5.4%
<b><u>PRODUCTIVITY STATISTICS</u></b>										
1,503.6	1,458.2	-45.4	(3.1%)	1,459.1	-FTEs	1,492.1	1,454.4	-37.7	(2.6%)	1,473.9
87.0	84.9	(2.2)	(2.5%)	95.9	-FTEs Per 1,000 EIPAs	88.4	84.5	(3.9)	(4.6%)	87.0
\$126,066	\$129,053	(\$2,987)	(2.3%)	\$122,873	-Net Operating Revenue/FTE	\$121,577	\$129,097	(\$7,520)	(5.8%)	\$124,817
47.0	47.6	0.6	1.3%	67.7	-Agency Nurse FTEs	51.4	47.6	(3.8)	(8.1%)	74.2
5.8%	3.9%	(1.9%)	(48.7%)	5.5%	-O/T % of Paid Hours	6.0%	3.9%	(2.2%)	(55.7%)	5.9%
12.9%	12.7%	(0.2%)	(1.6%)	12.1%	-Non-Prod./Total Hrs.	12.5%	12.4%	(0.1%)	(0.5%)	11.3%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$15,402	\$15,234	\$168	1.1%	\$14,070	-Cash Collections (000's)	\$79,213	\$77,907	\$1,306	1.7%	\$68,514
87	89	2	2.2%	92	-Gross Days in A/R	87	89	2	2.2%	92
98.9%	98.5%	.4%	.4%	95.5%	-Cash/Net Pat. Rev. Ratio	104.2%	99.0%	5.2%	5.3%	89.5%

**DIMENSIONS HEALTHCARE ASSOCIATES, INC**  
**STATEMENTS OF REVENUES AND EXPENSES**  
**(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:**  
**November 2009**

**FOR THE FIVE MONTHS ENDED:**  
**November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$1,659	\$1,643	\$16	\$1,436	<b>PATIENT SERVICE REVENUES</b>				
				Physician Fee Billing	\$7,672	\$8,379	(\$707)	\$8,433
<u>1,659</u>	<u>1,643</u>	<u>16</u>	<u>1,436</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>7,672</u>	<u>8,379</u>	<u>(707)</u>	<u>8,433</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
0	0	0	0	Bad Debts	0	0	0	0
1,064	1,075	11	953	Physician Fee Bad Debt/Allowances	5,092	5,483	390	5,606
<u>1,064</u>	<u>1,075</u>	<u>11</u>	<u>953</u>	<b>TOTAL DEDUCTIONS</b>	<u>5,092</u>	<u>5,483</u>	<u>390</u>	<u>5,606</u>
595	568	27	482	NET PATIENT SERVICE REVENUES	2,580	2,897	(317)	2,827
25	15	10	30	Other Revenues	165	75	90	127
<u>620</u>	<u>583</u>	<u>37</u>	<u>512</u>	<b>TOTAL OPERATING REVENUES</b>	<u>2,745</u>	<u>2,971</u>	<u>(227)</u>	<u>2,954</u>
				<b>OPERATING EXPENSES</b>				
472	544	72	505	Salaries	2,658	2,736	78	2,567
97	87	(10)	85	Employee Benefits	499	450	(49)	439
494	720	226	701	Physician Compensation	3,311	3,599	287	3,513
7	10	3	7	Supplies	38	51	13	31
1	1	1	1	Utilities	5	7	1	6
175	328	153	313	Purchased Services & Other	1,584	1,641	58	1,577
<u>1,246</u>	<u>1,690</u>	<u>445</u>	<u>1,612</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>8,095</u>	<u>8,483</u>	<u>388</u>	<u>8,134</u>
(626)	(1,107)	482	(1,100)	<b>EBIDA BEFORE SUBSIDY</b>	(5,351)	(5,512)	161	(5,181)
627	1,109	(481)	1,102	<b>SUBSIDY FROM PGHC, LRH, GS</b>	5,360	5,518	(159)	5,191
<u>2</u>	<u>1</u>	<u>0</u>	<u>2</u>	<b>EBIDA</b>	<u>9</u>	<u>7</u>	<u>2</u>	<u>10</u>
0	0	0	0	Investment Income	0	0	0	0
0	0	0	0	Interest Expense	0	0	0	0
2	1	(1)	2	Depreciation & Amortization	9	6	(2)	10
<u>2</u>	<u>1</u>	<u>(0)</u>	<u>2</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>9</u>	<u>7</u>	<u>(2)</u>	<u>10</u>
<u>\$0</u>	<u>(\$0)</u>	<u>\$0</u>	<u>\$0</u>	<b>NET INCOME</b>	<u>\$0</u>	<u>\$0</u>	<u>(\$0)</u>	<u>(\$0)</u>

**DIMENSIONS HEALTHCARE SYSTEM  
DIMENSIONS HEALTHCARE ASSOCIATES, INC.  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$1,659	\$1,643	\$16	1.0%	\$1,521	- Total Patient Revenue (000's)	\$7,672	\$8,379	(\$707)	(8.4%)	\$8,519
64.1%	65.4%	1.3%	2.0%	66.4%	- Deductions Ratio (Incl. BD)	66.5%	65.4%	(1.1%)	(1.7%)	66.5%
<b><u>EXPENSES</u></b>										
8,155	8,931	776	8.7%	5,509	- Salary Expense/FTE (Phy only)	47,192	45,417	(1,775)	(3.9%)	42,403
6	0	(6)	.0%	0	-Agency Nurse Expense (000's)	6	0	(6)	.0%	0
20.5%	16.0%	(4.4%)	(27.8%)	26.3%	- Benefits % of Salaries	18.9%	16.5%	(2.4%)	(14.7%)	19.0%
(4.0%)	(2.4%)	(1.6%)	(65.6%)	(6.6%)	- EBIDA %	(6.3%)	(2.3%)	(3.9%)	167.6%	(4.4%)
.0%	.0%	.0%	.0%	.0%	<b>- Total Oper. Margin %</b>	.0%	.0%	.0%	.0%	(0.0%)
<b><u>PRODUCTIVITY STATISTICS</u></b>										
57.9	60.9	3.0	4.9%	55.7	-FTEs	56.3	60.2	3.9	6.5%	55.9
\$120,954	\$109,814	\$11,141	10.1%	\$108,031	-Net Operating Revenue/FTE	\$109,274	\$114,717	(\$5,444)	(4.7%)	\$121,909
.4%	.0%	(0.4%)	.0%	.2%	-O/T % of Paid Hours	.4%	.0%	(0.4%)	.0%	.3%
13.5%	12.8%	(0.7%)	(5.5%)	12.8%	-Non-Prod./Total Hours	11.7%	11.7%	.0%	.3%	10.8%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$450	\$568	(\$118)	(20.8%)	\$531	-Cash Collections	\$2,731	\$2,831	(\$100)	(3.5%)	\$2,806

**LAUREL REGIONAL HOSPITAL**  
**STATEMENTS OF REVENUES AND EXPENSES**  
(000s OMITTED)

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:**  
**November 2009**

**FOR THE FIVE MONTHS ENDED:**  
**November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$2,929	\$2,731	\$198	\$2,248	Inpatient Routine	\$13,801	\$13,930	(\$129)	\$13,146
2,187	2,326	(139)	2,310	Inpatient Ancillary	11,552	11,855	(303)	11,992
749	751	(3)	610	Outpatient Routine	3,681	3,832	(151)	3,283
2,356	1,909	447	1,842	Outpatient Ancillary	11,985	9,743	2,242	9,759
0	304	(304)	369	Uncompensated Care Income	1,588	1,548	40	1,475
(1)	0	(1)	21	Physician Fee Billing	0	0	0	116
<u>8,221</u>	<u>8,022</u>	<u>199</u>	<u>7,400</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>42,606</u>	<u>40,908</u>	<u>1,698</u>	<u>39,771</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
602	616	14	532	Contractual Allowances	3,343	3,143	(200)	2,966
108	0	(108)	7	Charity	327	0	(327)	113
827	887	60	618	Bad Debts	4,318	4,525	207	4,116
0	0	0	17	Physician Fee Bad Deb/Allowances	0	0	0	93
<u>1,537</u>	<u>1,503</u>	<u>(33)</u>	<u>1,174</u>	<b>TOTAL DEDUCTIONS</b>	<u>7,989</u>	<u>7,668</u>	<u>(321)</u>	<u>7,288</u>
6,684	6,519	166	6,226	<b>NET PATIENT SERVICE REVENUES</b>	34,618	33,241	1,377	32,483
9	37	(27)	20	Other Revenues	212	184	28	216
<u>6,693</u>	<u>6,555</u>	<u>138</u>	<u>6,246</u>	<b>TOTAL OPERATING REVENUES</b>	<u>34,830</u>	<u>33,425</u>	<u>1,405</u>	<u>32,699</u>
				<b>OPERATING EXPENSES</b>				
3,440	3,358	(82)	3,656	Salaries	17,555	17,052	(503)	17,801
729	718	(12)	602	Employee Benefits	3,622	3,604	(18)	3,218
428	354	(74)	289	Physician Compensation	1,922	1,772	(150)	1,539
1,229	1,053	(175)	949	Supplies	6,191	5,271	(920)	4,868
57	179	122	161	Utilities	730	893	163	836
1,156	1,112	(44)	976	Purchased Services & Other	5,325	5,575	250	5,413
<u>7,039</u>	<u>6,774</u>	<u>(266)</u>	<u>6,633</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>35,344</u>	<u>34,167</u>	<u>(1,178)</u>	<u>33,675</u>
(346)	(219)	(127)	(387)	<b>EBIDA BEFORE SUBSIDY</b>	(514)	(741)	227	(976)
(177)	(172)	(5)	(165)	<b>SUBSIDY TO DHA</b>	(874)	(850)	(25)	(778)
(523)	(391)	(132)	(552)	<b>EBIDA</b>	(1,389)	(1,591)	202	(1,754)
9	6	3	7	Investment Income	16	30	(14)	30
123	116	(7)	122	Interest Expense	573	581	8	541
248	247	(0)	236	Depreciation & Amortization	1,146	1,229	83	1,131
<u>362</u>	<u>358</u>	<u>(4)</u>	<u>350</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>1,703</u>	<u>1,780</u>	<u>78</u>	<u>1,642</u>
(885)	(748)	(137)	(902)	<b>OPERATING INCOME</b>	(3,092)	(3,371)	280	(3,395)
0	0	0	0	<b>MAGRUDER &amp; STATE/COUNTY GRTS</b>	3,140	3,430	(290)	0
<u>(\$885)</u>	<u>(\$748)</u>	<u>(\$137)</u>	<u>(\$902)</u>	<b>NET INCOME</b>	<u>\$48</u>	<u>\$59</u>	<u>(\$10)</u>	<u>(\$3,395)</u>

**DIMENSIONS HEALTHCARE SYSTEM  
LAUREL REGIONAL HOSPITAL  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
485	527	(42)	(8.0%)	495	-Admissions - Adult/Peds	2,551	2,686	(135)	(5.0%)	2,616
54	52	2	3.8%	43	-Admissions - Newborns	284	266	18	6.8%	240
539	579	(40)	(6.9%)	538	-Total Admissions	2,835	2,952	(117)	(4.0%)	2,856
2,008	2,313	(305)	(13.2%)	2,164	-Patient Days(Excl. Nurs.)	10,475	11,796	(1,321)	(11.2%)	11,459
4.14	4.39	0.25	5.7%	4.37	-ALOS (Adult)	4.11	4.39	0.29	6.5%	4.38
3,055	2,907	148	5.1%	2,663	-Outpatient - ER Visits	15,835	14,823	1,012	6.8%	14,512
62	55	7	12.7%	47	- 23 Hr. Observations (Cases)	308	281	27	9.6%	278
383	272	111	40.8%	250	- Surgery Visits	1,896	1,384	512	37.0%	1,419
779	809	(30)	(3.7%)	761	-EIPAs	4,131	4,114	17	.4%	3,975
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$8,221	\$8,022	\$199	2.5%	\$7,400	-Total Patient Revenue (000's)	\$42,606	\$40,908	\$1,698	4.2%	\$39,771
\$5,117	\$5,058	\$59	1.2%	\$4,558	-Total Inpatient Revenue (000's)	\$25,353	\$25,786	(\$433)	(1.7%)	\$25,138
\$9,493	\$8,735	\$758	8.7%	\$8,472	-Inpatient Revenue Per Admission	\$8,943	\$8,735	\$208	2.4%	\$8,802
8.0%	-	-	-	2.3%	-Case Mix Change (30 day lag)	8.5%	-	-	-	3.7%
10,549	9,914	636	6.4%	9,721	- Gross Patient Rev./EIPA	10,334	9,943	390	3.9%	10,002
18.7%	18.7%	.0%	.3%	15.9%	- Deductible Ratio (Incl BD)	18.7%	18.7%	.0%	.0%	18.2%
<b><u>EXPENSES</u></b>										
\$9,509	\$8,820	(\$689)	(7.8%)	\$9,183	- Expense/EIPA	\$8,988	\$8,745	(\$242)	(2.8%)	\$8,908
4,414	4,149	(265)	(6.4%)	4,803	- Salary Expense/EIPA	4,255	4,145	(111)	(2.7%)	4,490
5,505	5,386	(119)	(2.2%)	5,894	- Salary Expense/FTE	27,775	27,434	(340)	(1.2%)	28,409
291	246	(45)	(18.3%)	449	- Agency Nurse Expense (000's)	1,726	1,256	(470)	(37.4%)	2,293
21.2%	21.4%	.2%	.8%	16.5%	- Benefits % of Salaries	20.6%	21.1%	.5%	2.4%	18.1%
\$722	\$503	(\$219)	(43.6%)	\$496	- M/S Supply Exp./EIPA	\$677	\$493	(\$184)	(37.4%)	\$513
(7.8%)	(6.0%)	(1.9%)	(31.1%)	(8.8%)	- EBIDA %	3.9%	3.6%	.2%	6.3%	(5.6%)
(13.2%)	(11.4%)	(1.8%)	(15.8%)	(14.4%)	- <b>Total Oper. Margin %</b>	(0.7%)	(1.3%)	.6%	(48.1%)	(10.6%)
<b><u>PRODUCTIVITY STATISTICS</u></b>										
624.8	623.4	-1.4	(0.2%)	620.3	-FTEs	632.1	621.6	-10.5	(1.7%)	626.6
68.1	65.3	(2.8)	(4.3%)	69.2	-FTEs Per 1,000 EIPAs	64.7	63.7	(1.0)	(1.5%)	66.5
\$130,158	\$127,220	\$2,938	2.3%	\$122,115	-Net Operating Revenue/FTE	\$130,660	\$127,582	\$3,077	2.4%	\$123,675
24.6	22.0	(2.6)	(11.8%)	35.5	-Agency Nurse FTEs	30.3	22.0	(8.3)	(37.6%)	39.9
4.7%	3.9%	(0.8%)	(20.5%)	4.8%	-O/T % of Paid Hours	5.0%	3.9%	(1.1%)	(28.7%)	5.1%
11.2%	11.6%	.4%	3.4%	11.0%	-Non-Prod./Total Hrs.	11.5%	11.3%	(0.2%)	(2.1%)	10.2%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$6,922	\$6,517	\$405	6.2%	\$6,217	-Cash Collections (000's)	\$34,537	\$32,830	\$1,707	5.2%	\$33,045
64	68	4	5.9%	73	-Gross Days in A/R	64	68	4	5.9%	73
103.6%	100.0%	3.6%	3.6%	99.9%	-Cash/Net Pat. Rev. Ratio	99.9%	98.8%	1.1%	1.1%	101.8%

**GLADYS SPELLMAN HOSPITAL & NURSING CENTER**  
**STATEMENTS OF REVENUES AND EXPENSES**  
(000s OMITTED)

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:**  
**November 2009**

**FOR THE FIVE MONTHS ENDED:**  
**November 30, 2009**

FOR THE MONTH OF: November 2009				FOR THE FIVE MONTHS ENDED: November 30, 2009				
ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$819	\$1,061	(\$243)	\$946	Inpatient Routine	\$4,656	\$5,414	(\$757)	\$5,299
925	1,277	(352)	1,031	Inpatient Ancillary	5,207	6,512	(1,305)	6,555
12	12	0	12	Uncompensated Care Income	59	59	0	59
<u>1,756</u>	<u>2,350</u>	<u>(594)</u>	<u>1,989</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>9,922</u>	<u>11,984</u>	<u>(2,062)</u>	<u>11,912</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
313	302	(11)	326	Contractual Allowances	1,357	1,538	181	1,530
0	0	0	0	Charity	0	0	0	0
394	206	(188)	172	Bad Debts	1,090	1,049	(41)	1,042
<u>707</u>	<u>507</u>	<u>(199)</u>	<u>498</u>	<b>TOTAL DEDUCTIONS</b>	<u>2,448</u>	<u>2,588</u>	<u>140</u>	<u>2,572</u>
1,049	1,843	(794)	1,491	NET PATIENT SERVICE REVENUES	7,474	9,397	(1,922)	9,340
(0)	1	(1)	0	Other Revenues	15	4	11	63
<u>1,048</u>	<u>1,844</u>	<u>(795)</u>	<u>1,491</u>	<b>TOTAL OPERATING REVENUES</b>	<u>7,489</u>	<u>9,401</u>	<u>(1,912)</u>	<u>9,403</u>
				<b>OPERATING EXPENSES</b>				
825	874	48	831	Salaries	4,248	4,443	194	4,392
195	193	(2)	163	Employee Benefits	997	970	(27)	886
20	20	(0)	26	Physician Compensation	105	100	(5)	97
356	424	68	386	Supplies	1,802	2,119	318	2,162
23	34	10	33	Utilities	128	170	42	172
180	197	17	194	Purchased Services & Other	873	986	113	910
<u>1,600</u>	<u>1,742</u>	<u>142</u>	<u>1,633</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>8,152</u>	<u>8,788</u>	<u>636</u>	<u>8,619</u>
(551)	102	(653)	(142)	<b>EBIDA BEFORE SUBSIDY</b>	(663)	613	(1,276)	784
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>SUBSIDY TO DHA</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
(551)	102	(653)	(142)	<b>EBIDA</b>	(663)	613	(1,276)	784
1	1	0	1	Investment Income	2	3	(2)	3
10	10	0	10	Interest Expense	48	48	1	47
23	26	4	24	Depreciation & Amortization	111	131	20	119
<u>31</u>	<u>35</u>	<u>4</u>	<u>33</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>157</u>	<u>176</u>	<u>19</u>	<u>163</u>
(583)	66	(649)	(176)	<b>OPERATING INCOME</b>	(820)	437	(1,257)	621
30	0	30	24	<b>MAGRUDER &amp; STATE/COUNTY GRTS</b>	157	200	(43)	123
<u>(\$553)</u>	<u>\$66</u>	<u>(\$619)</u>	<u>(\$152)</u>	<b>NET INCOME</b>	<u>(\$663)</u>	<u>\$637</u>	<u>(\$1,300)</u>	<u>\$744</u>

**DIMENSIONS HEALTHCARE SYSTEM  
GLADYS SPELLMAN SPECIALTY HOSPITAL & NURSING CENTER  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

FOR THE MONTH OF: November 2009					FOR THE FIVE MONTHS ENDED: November 30, 2009					
ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
0	0	0	.0%	0	-Admissions	0	0	0	.0%	0
1,675	1,395	280	20.1%	1,387	-Pt. Days - Comprehensive	7,794	7,116	678	9.5%	6,880
712	1,246	(534)	(42.9%)	1,078	-Pt. Days - Chronic	4,808	6,356	(1,548)	(24.4%)	6,362
2,387	2,641	(254)	(9.6%)	2,465	-Pt. Days - Total	12,602	13,472	(870)	(6.5%)	13,242
101.5%	84.5%	17.0%	20.1%	84.1%	-Occupancy %-Comprehensive	92.6%	84.6%	8.1%	9.5%	81.8%
45.6%	79.9%	(34.2%)	(42.9%)	69.1%	-Occupancy % - Chronic	60.4%	79.9%	(19.5%)	(24.4%)	80.0%
74.4%	82.3%	(7.9%)	(9.6%)	76.8%	-Occupancy % - Total	77.0%	82.3%	(5.3%)	(6.5%)	80.9%
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$1,756	\$2,350	(\$594)	(25.3%)	\$1,989	- Total Patient Revenue (000's)	\$9,922	\$11,984	(\$2,062)	(17.2%)	\$11,912
24,265	-			(149,721)	- Rate Variances (000's)	108,994				311,089
(618,746)	-			(81,964)	- Volume Variances (Incl Phys)	(2,171,267)				327,702
736	890	(154)	(17.3%)	807	- Gross Pt. Rev./Pt. Day	787	890	(103)	(11.6%)	898
40.3%	21.6%	(18.7%)	(86.5%)	25.0%	- Deductible Ratio (Incl BD)	25.1%	21.6%	(3.5%)	(16.1%)	21.7%
<b><u>EXPENSES</u></b>										
\$684	\$673	(\$10)	(1.6%)	\$676	- Expense/Patient Day	\$660	\$666	\$6	.9%	\$664
346	331	(15)	(4.5%)	337	- Salary Expense/Patient Day	337	330	(7)	(2.2%)	332
5,056	4,963	(92)	(1.9%)	4,851	- Salary Expense/FTE	24,745	25,322	578	2.3%	24,530
9	34	25	73.5%	44	- Agency Nurse Expense	73	171	98	57.3%	301
23.6%	22.1%	(1.5%)	(6.7%)	19.6%	- Benefits % of Salaries	23.6%	21.8%	(1.7%)	(7.9%)	20.2%
\$84.22	\$72.51	(\$11.71)	(16.1%)	\$81.79	- M/S Supply Exp./Pt. Day	\$72.80	\$71.07	(\$1.73)	(2.4%)	\$69.64
(48.3%)	5.5%	(53.8%)	(976.3%)	(7.8%)	- EBIDA %	(9.5%)	8.4%	(17.9%)	(213.8%)	8.5%
(51.3%)	3.6%	(54.8%)	(1526.8%)	(10.0%)	- <b>Total Oper. Margin %</b>	(11.6%)	6.5%	(18.1%)	(278.3%)	6.7%
<b><u>PRODUCTIVITY STATISTICS</u></b>										
163.2	176.0	12.8	7.3%	171.3	-FTEs	171.7	175.4	3.8	2.1%	179.1
12.2	11.1	(1.0)	(9.4%)	11.9	-Manhours / Patient Day	10.9	11.2	0.3	2.6%	10.4
\$78,191	\$127,384	(\$49,193)	(38.6%)	\$105,878	-Net Operating Revenue/FTE	\$103,862	\$127,774	(\$23,913)	(18.7%)	\$124,438
1.1	4.9	3.8	77.6%	8.2	-Agency Nurse FTEs	1.9	4.9	3.0	61.2%	12.4
5.4%	7.6%	2.2%	28.9%	6.6%	-O/T % of Paid Hours	6.8%	7.6%	.8%	10.8%	7.7%
9.9%	9.6%	(0.3%)	(3.1%)	10.4%	-Non-Prod./Total Hours	10.3%	9.3%	(1.0%)	(11.2%)	8.9%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$1,471	\$1,825	(\$354)	(19.4%)	\$1,195	-Cash Collections (000's)	\$6,692	\$9,164	(\$2,472)	(27.0%)	\$8,961
204	116	(88)	(75.9%)	126	- Gross Days in A/R	204	116	(88)	(75.9%)	126
140.3%	99.0%	41.2%	41.6%	80.2%	-Cash/Net Patient Rev.	93.9%	97.5%	(3.6%)	(3.7%)	95.3%

**BOWIE HEALTH CENTER  
STATEMENTS OF REVENUES AND EXPENSES  
(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

FOR THE MONTH OF: November 2009				FOR THE FIVE MONTHS ENDED: November 30, 2009				
ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$706	\$631	\$76	\$611	Outpatient Routine	\$3,342	\$3,216	\$126	\$3,146
779	661	118	744	Outpatient Ancillary	3,640	3,369	271	3,581
13	13	0	13	Uncompensated Care Income	66	66	0	66
859	697	162	566	Physician Fee Billing	4,001	3,556	444	3,269
<u>2,358</u>	<u>2,002</u>	<u>356</u>	<u>1,934</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>11,048</u>	<u>10,207</u>	<u>841</u>	<u>10,062</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
284	298	13	292	Contractual Allowances	1,687	1,518	(169)	1,609
2	0	(2)	2	Charity	9	0	(9)	3
298	168	(130)	(305)	Bad Debts	751	856	105	341
425	391	(34)	338	Physician Fee Bad Debt/Allowances	2,254	1,994	(260)	1,730
<u>1,009</u>	<u>856</u>	<u>(152)</u>	<u>327</u>	<b>TOTAL DEDUCTIONS</b>	<u>4,701</u>	<u>4,367</u>	<u>(334)</u>	<u>3,683</u>
1,349	1,145	204	1,607	NET PATIENT SERVICE REVENUES	6,347	5,839	508	6,379
0	4	(4)	0	Other Revenues	7	18	(11)	9
<u>1,349</u>	<u>1,149</u>	<u>200</u>	<u>1,607</u>	<b>TOTAL OPERATING REVENUES</b>	<u>6,354</u>	<u>5,857</u>	<u>497</u>	<u>6,388</u>
				<b>OPERATING EXPENSES</b>				
449	406	(43)	369	Salaries	2,084	2,037	(47)	2,043
92	92	(0)	74	Employee Benefits	448	459	11	389
167	154	(13)	149	Physician Compensation	833	771	(63)	742
149	156	6	151	Supplies	782	780	(2)	802
14	25	11	18	Utilities	93	123	30	119
290	224	(66)	164	Purchased Services & Other	1,203	1,138	(65)	1,152
<u>1,162</u>	<u>1,056</u>	<u>(106)</u>	<u>927</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>5,442</u>	<u>5,307</u>	<u>(135)</u>	<u>5,247</u>
187	93	94	680	<b>EBIDA BEFORE SUBSIDY</b>	912	550	362	1,141
0	0	0	(0)	<b>SUBSIDY TO DHA</b>	0	0	0	(7)
187	93	94	680	<b>EBIDA</b>	912	550	362	1,134
1	1	0	1	Investment Income	2	4	(2)	4
15	16	1	16	Interest Expense	75	79	4	75
25	30	5	36	Depreciation & Amortization	118	149	31	177
<u>39</u>	<u>45</u>	<u>6</u>	<u>50</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>190</u>	<u>224</u>	<u>33</u>	<u>248</u>
<u>\$148</u>	<u>\$48</u>	<u>\$101</u>	<u>\$630</u>	<b>NET INCOME</b>	<u>\$721</u>	<u>\$326</u>	<u>\$395</u>	<u>\$886</u>

**DIMENSIONS HEALTH CARE SYSTEM  
BOWIE HEALTH CENTER  
PERFORMANCE TREND REPORT**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR		ACTUAL	BUDGET	VAR (UNFAV.)	% VAR (UNFAV.)	PRIOR YEAR
<b><u>PATIENT STATISTICS</u></b>										
					Outpatient Volume					
3,160	2,941	219	7.4%	2,690	-Outpatient - ER Visits	15,503	14,999	504	3.4%	14,744
283	302	(19)	(6.3%)	330	- Surgery Visits	1,361	1,540	(179)	(11.6%)	1,660
<b><u>PROFIT AND LOSS</u></b>										
<b><u>REVENUES</u></b>										
\$2,358	\$2,002	\$356	17.8%	\$1,934	- Total Patient Revenue (000's)	\$11,048	\$10,207	\$841	8.2%	\$10,062
104,031				74,408	- Rate Variances (000's)	456,010				(41,999)
227,304				(163,014)	- Volume Variances (Incl Phys)	380,647				(303,812)
685	617	68	11.0%	640	- Gross Patient Rev./Visit	656	617	39	6.3%	614
42.8%	42.8%	(0.0%)	(0.0%)	16.9%	- Deductible Ratio (Incl BD)	42.5%	42.8%	.2%	.6%	36.4%
<b><u>EXPENSES</u></b>										
\$349	\$340	(\$9)	(2.7%)	\$324	- Expense/Visit	\$335	\$335	(\$0)	(0.1%)	\$335
130	125	(5)	(4.3%)	122	- Salary Expense/Visit	124	123	(1)	(0.6%)	125
5,418	5,302	(115)	(2.2%)	4,985	- Salary Expense/FTE	26,658	26,972	314	1.2%	27,153
35	34	(1)	(2.9%)	15	- Agency Nurse Expense	163	172	9	5.2%	224
20.5%	22.6%	2.1%	9.2%	20.1%	- Benefits % of Salaries	21.5%	22.5%	1.0%	4.5%	19.1%
\$27.09	\$28.99	\$1.90	6.6%	\$40.22	- M/S Supply Exp./Visit	\$29.86	\$28.42	(\$1.44)	(5.1%)	\$32.93
13.9%	8.1%	5.8%	71.6%	42.3%	- EBIDA %	14.1%	9.4%	4.7%	50.4%	15.9%
11.0%	4.2%	6.8%	164.0%	39.2%	- Total Oper. Margin %	11.1%	5.5%	5.5%	99.8%	11.9%
<b><u>PRODUCTIVITY STATISTICS</u></b>										
82.9	76.5	-6.4	(8.4%)	74.1	-FTEs	78.2	75.5	-2.6	(3.5%)	75.2
4.1	4.0	(0.1)	(2.5%)	4.2	-Manhours / Visit	4.1	4.0	(0.1)	(2.5%)	4.0
\$197,979	\$182,138	\$15,840	8.7%	\$263,823	-Net Operating Revenue/FTE	\$193,724	\$184,460	\$9,264	5.0%	\$202,273
4.8	3.0	(1.8)	(60.0%)	2.6	-Agency Nurse FTEs	3.4	3.0	(0.4)	(12.7%)	4.1
4.5%	2.8%	(1.7%)	(60.7%)	2.8%	-O/T % of Paid Hours	3.4%	2.8%	(0.5%)	(18.3%)	3.6%
10.4%	11.4%	1.0%	8.8%	12.0%	-Non-Prod./Total Hrs.	10.5%	10.2%	(0.3%)	(3.1%)	10.4%
<b><u>ACCOUNTS RECEIVABLE</u></b>										
\$1,436	\$1,145	\$291	25.4%	\$1,051	-Cash Collections (000's)	\$5,934	\$5,145	\$789	15.3%	\$5,715
61	74	13	17.6%	75	-Gross Days in A/R	61	74	13	17.6%	75
106.5%	100.0%	6.5%	6.5%	65.4%	-Cash/Net Pat. Rev. Ratio	93.5%	88.2%	5.4%	6.1%	91.5%

**AFFILIATED ENTERPRISES, INC.**  
**STATEMENTS OF REVENUES AND EXPENSES**  
**(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:**  
**November 2009**

**FOR THE FIVE MONTHS ENDED:**  
**November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$0	\$0	\$0	\$0	Capitalization Income	\$0	\$0	\$0	\$0
0	0	0	0	Physician Fee Billing	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
0	0	0	0	Bad Debts	0	0	0	0
0	0	0	0	Physician Fee Allowances	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL DEDUCTIONS</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
0	0	0	0	NET PATIENT SERVICE REVENUES	0	0	0	0
83	82	1	87	Other Revenues	412	410	2	435
<u>83</u>	<u>82</u>	<u>1</u>	<u>87</u>	<b>TOTAL OPERATING REVENUES</b>	<u>412</u>	<u>410</u>	<u>2</u>	<u>435</u>
				<b>OPERATING EXPENSES</b>				
0	0	0	0	Salaries	0	0	0	0
0	0	0	0	Employee Benefits	0	0	0	0
0	0	0	0	Physician Compensation	0	0	0	0
0	0	0	(0)	Supplies	0	0	0	(0)
2	3	1	2	Utilities	11	14	3	13
23	27	3	79	Purchased Services & Other	129	133	4	133
<u>25</u>	<u>30</u>	<u>5</u>	<u>81</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>140</u>	<u>148</u>	<u>7</u>	<u>146</u>
58	52	6	6	<b>EBIDA</b>	272	262	9	289
0	0	(0)	1	Investment Income	1	2	(1)	2
18	36	19	40	Interest Expense	229	183	(45)	285
21	21	0	25	Depreciation & Amortization	107	107	0	126
<u>39</u>	<u>58</u>	<u>18</u>	<u>64</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>335</u>	<u>289</u>	<u>(46)</u>	<u>409</u>
<u>\$19</u>	<u>(\$5)</u>	<u>\$24</u>	<u>(\$59)</u>	<b>NET INCOME</b>	<u>(\$63)</u>	<u>(\$26)</u>	<u>(\$37)</u>	<u>(\$120)</u>

**MADISON MANOR, INC**  
**STATEMENTS OF REVENUES AND EXPENSES**  
**(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:**  
**November 2009**

**FOR THE FIVE MONTHS ENDED:**  
**November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$0	\$0	\$0	\$0	<b>PATIENT SERVICE REVENUES</b>				
				Inpatient Routine	\$0	\$0	\$0	\$0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
0	0	0	0	Contractual Allowances	0	0	0	0
0	0	0	0	Charity	0	0	0	0
0	0	0	0	Bad Debts	0	0	0	0
0	0	0	0	Physician Fee Allowances	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL DEDUCTIONS</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
0	0	0	0	NET PATIENT SERVICE REVENUES	0	0	0	0
0	0	0	0	Other Revenues	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL OPERATING REVENUES</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
				<b>OPERATING EXPENSES</b>				
0	0	0	0	Salaries	0	0	0	0
0	0	0	0	Employee Benefits	0	0	0	0
0	0	0	0	Physician Compensation	0	0	0	0
0	0	0	0	Supplies	0	0	0	0
0	0	0	0	Utilities	0	0	0	0
61	0	(60)	0	Purchased Services & Other	121	1	(120)	0
<u>61</u>	<u>0</u>	<u>(60)</u>	<u>0</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>121</u>	<u>1</u>	<u>(120)</u>	<u>0</u>
(61)	(0)	(60)	0	<b>EBIDA</b>	(121)	(1)	(120)	0
23	24	(1)	48	Investment Income	134	121	12	170
0	0	0	0	Interest Expense	0	0	0	0
0	0	0	0	Depreciation & Amortization	0	0	0	0
<u>(23)</u>	<u>(24)</u>	<u>(1)</u>	<u>(48)</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>(134)</u>	<u>(121)</u>	<u>12</u>	<u>(170)</u>
<u>(\$37)</u>	<u>\$24</u>	<u>(\$61)</u>	<u>\$48</u>	<b>NET INCOME</b>	<u>\$13</u>	<u>\$120</u>	<u>(\$108)</u>	<u>\$170</u>

**DIMENSIONS HEALTHCARE SYSTEM  
DIMENSIONS ASSURANCE LIMITED  
STATEMENTS OF REVENUES AND EXPENSES  
(000s OMITTED)**

UNAUDITED - INTERNALLY PRODUCED

**FOR THE MONTH OF:  
November 2009**

**FOR THE FIVE MONTHS ENDED:  
November 30, 2009**

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
				<b>PATIENT SERVICE REVENUES</b>				
\$0	\$0	\$0	\$0	Inpatient Routine	\$0	\$0	\$0	\$0
0	0	0	0	Inpatient Ancillary	0	0	0	0
0	0	0	0	Outpatient Routine	0	0	0	0
0	0	0	0	Outpatient Ancillary	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL PATIENT SERVICE REVENUES</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
				<b>DEDUCTIONS FROM REVENUES</b>				
0	0	0	0	Contractual Allowances	0	0	0	0
0	0	0	0	Charity	0	0	0	0
0	0	0	0	Bad Debts	0	0	0	0
0	0	0	0	Physician Fee Allowances	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL DEDUCTIONS</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
0	0	0	0	<b>NET PATIENT SERVICE REVENUES</b>	0	0	0	0
434	425	9	230	Other Revenues	2,189	2,125	64	1,895
734	(79)	813	(471)	Investment Income	2,434	(396)	2,830	(935)
<u>1,168</u>	<u>346</u>	<u>822</u>	<u>(241)</u>	<b>TOTAL OPERATING REVENUES</b>	<u>4,623</u>	<u>1,729</u>	<u>2,894</u>	<u>960</u>
				<b>OPERATING EXPENSES</b>				
0	0	0	0	Salaries	0	0	0	0
0	0	0	0	Employee Benefits	0	0	0	0
0	0	0	0	Physician Compensation	0	0	0	0
0	0	0	0	Supplies	0	0	0	0
0	0	0	0	Utilities	0	0	0	0
437	381	(57)	(1,122)	Purchased Services & Other	969	1,903	934	553
<u>437</u>	<u>381</u>	<u>(57)</u>	<u>(1,122)</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>969</u>	<u>1,903</u>	<u>934</u>	<u>553</u>
731	(35)	765	881	<b>EBIDA</b>	3,654	(173)	3,828	408
0	0	0	0	Investment Income	0	0	0	0
0	0	0	0	Interest Expense	0	0	0	0
0	0	0	0	Depreciation & Amortization	0	0	0	0
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<b>TOTAL INTEREST &amp; DEPREC</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$731</u>	<u>(\$35)</u>	<u>\$765</u>	<u>\$881</u>	<b>NET INCOME</b>	<u>\$3,654</u>	<u>(\$173)</u>	<u>\$3,828</u>	<u>\$408</u>

**OUTSIDE SERVICES**  
**STATEMENTS OF REVENUES AND EXPENSES**  
(000s OMITTED)

UNAUDITED - INTERNALLY PRODUCED

FOR THE MONTH OF:  
November 2009

FOR THE FIVE MONTHS ENDED:  
November 30, 2009

ACTUAL	BUDGET	VARIANCE	PRIOR YEAR		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$0	\$0	\$0	\$0	<b>PATIENT SERVICE REVENUES</b>				
				Outpatient Routine	\$0	\$0	\$0	\$0
0	0	0	0	<b>TOTAL PATIENT SERVICE REVENUES</b>	0	0	0	0
				<b>DEDUCTIONS FROM REVENUES</b>				
0	0	0	0	Contractual Allowances	0	0	0	0
0	0	0	0	Bad Debts	0	0	0	0
0	0	0	0	<b>TOTAL DEDUCTIONS</b>	0	0	0	0
0	0	0	0	NET PATIENT SERVICE REVENUES	0	0	0	0
42	36	7	23	Other Revenues	189	178	11	183
42	36	7	23	<b>TOTAL OPERATING REVENUES</b>	189	178	11	183
				<b>OPERATING EXPENSES</b>				
0	0	0	0	Salaries	0	0	0	0
0	0	0	0	Employee Benefits	0	0	0	0
0	0	0	0	Physician Compensation	0	2	2	0
0	0	0	0	Supplies	(0)	0	0	(0)
0	0	0	0	Utilities	0	0	0	0
0	(0)	(0)	0	Purchased Services & Other	0	(2)	(2)	0
0	0	0	0	<b>TOTAL OPERATING EXPENSES</b>	0	0	0	(0)
42	35	7	23	<b>EBIDA</b>	189	177	11	183
0	0	0	0	Investment Income	0	0	0	0
0	0	0	0	Interest Expense	0	(0)	(0)	0
3	3	0	3	Depreciation & Amortization	15	15	0	15
3	3	0	3	<b>TOTAL INTEREST &amp; DEPREC</b>	15	15	(0)	15
<u>\$39</u>	<u>\$33</u>	<u>\$7</u>	<u>\$20</u>	<b>NET INCOME</b>	<u>\$174</u>	<u>\$163</u>	<u>\$11</u>	<u>\$168</u>